



RAND EUROPE

THE ARTS  
CHILD POLICY  
CIVIL JUSTICE  
EDUCATION  
ENERGY AND ENVIRONMENT  
HEALTH AND HEALTH CARE  
INTERNATIONAL AFFAIRS  
NATIONAL SECURITY  
POPULATION AND AGING  
PUBLIC SAFETY  
SCIENCE AND TECHNOLOGY  
SUBSTANCE ABUSE  
TERRORISM AND HOMELAND SECURITY  
TRANSPORTATION AND INFRASTRUCTURE  
WORKFORCE AND WORKPLACE

This PDF document was made available from [www.rand.org](http://www.rand.org) as a public service of the RAND Corporation.

[Jump down to document ▾](#)

The RAND Corporation is a nonprofit research organization providing objective analysis and effective solutions that address the challenges facing the public and private sectors around the world.

## Support RAND

[Browse Books & Publications](#)  
[Make a charitable contribution](#)

## For More Information

Visit RAND at [www.rand.org](http://www.rand.org)  
Explore [RAND Europe](#)  
View [document details](#)

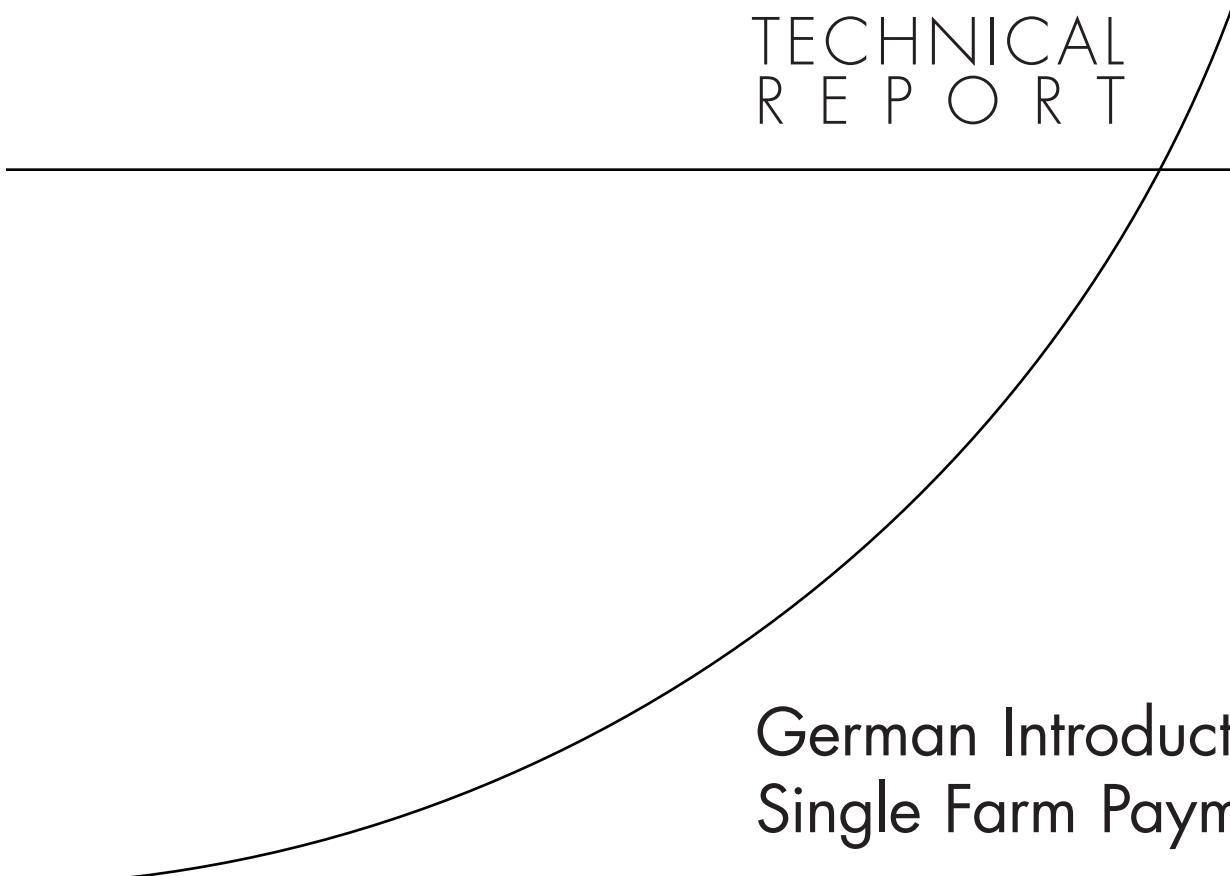
### Limited Electronic Distribution Rights

This document and trademark(s) contained herein are protected by law as indicated in a notice appearing later in this work. This electronic representation of RAND intellectual property is provided for non-commercial use only. Permission is required from RAND to reproduce, or reuse in another form, any of our research documents for commercial use.

This product is part of the RAND Corporation technical report series. Reports may include research findings on a specific topic that is limited in scope; present discussions of the methodology employed in research; provide literature reviews, survey instruments, modeling exercises, guidelines for practitioners and research professionals, and supporting documentation; or deliver preliminary findings. All RAND reports undergo rigorous peer review to ensure that they meet high standards for research quality and objectivity.

TECHNICAL  
REPORT

---



# German Introduction of Single Farm Payments

Christian van Stolk, Jan Tiessen, Caspar von Schoeler,  
Kai Wegrich

Prepared for the National Audit Office



RAND EUROPE

The research described in this report was prepared for the National Audit Office.

The RAND Corporation is a nonprofit research organization providing objective analysis and effective solutions that address the challenges facing the public and private sectors around the world. RAND's publications do not necessarily reflect the opinions of its research clients and sponsors.

RAND® is a registered trademark.

© Copyright 2006 RAND Corporation

All rights reserved. No part of this book may be reproduced in any form by any electronic or mechanical means (including photocopying, recording, or information storage and retrieval) without permission in writing from RAND.

Published 2006 by the RAND Corporation  
1776 Main Street, P.O. Box 2138, Santa Monica, CA 90407-2138  
1200 South Hayes Street, Arlington, VA 22202-5050  
4570 Fifth Avenue, Suite 600, Pittsburgh, PA 15213-2665  
Westbrook Centre, Milton Road, Cambridge CB4 1YG, United Kingdom  
RAND URL: <http://www.rand.org/>  
RAND Europe URL: <http://www.rand.org/randeurope>  
To order RAND documents or to obtain additional information, contact  
Distribution Services: Telephone: (310) 451-7002;  
Fax: (310) 451-6915; Email: [order@rand.org](mailto:order@rand.org)

# **Summary**

---

1. National Audit Office (NAO), as part of VFM study into the way Single Farm Payments were introduced in England, asked RAND Europe to undertake a comparative analysis of the introduction of Single Farm Payments in Germany. The context of this study is the problematic and delayed distribution of Single Farm Payments by the Rural Payments Agency in England.
2. This comparison aims to shed light on the relative success of the introduction of payments in England and may draw out examples of interesting practice in terms of the technicalities of the scheme introduced in Germany and any remedial steps taken to address problems in the processing of farm payments.
3. The study produced the following findings:
  - The German decision on the payment model occurred at the end of 2003 after intense negotiations with the federal states and stakeholders.
  - The federal states administer payment and measurement systems in Germany.
  - The ‘dynamic hybrid model’ will evolve in the period 2009-2013 to a ‘regional model’.
  - The 50,000 new claimants in Germany are mainly small and/or specialised farmers.
  - There were three main causes of delays of payments in 2005: the determination of entitlements; the Geographic Information Systems used by the federal states; and cross-compliance.
  - The German government resorted to partial payments in September 2005 when it became clear that a single final payment could not be made by December 2005.
  - Single farm payments in 2006 seem on track.
  - The German government effectively managed the expectations of the farming community.